# TABLE OF CONTENTS

<table>
<thead>
<tr>
<th>ARTICLE NO.</th>
<th>TITLE</th>
<th>PAGE. NO.</th>
</tr>
</thead>
<tbody>
<tr>
<td>ARTICLE 1</td>
<td>INTRODUCTION No. 1 to 4</td>
<td>2</td>
</tr>
<tr>
<td>ARTICLE 2</td>
<td>ORGANIZATION OF THE INSTITUTE NO. 5 TO 7</td>
<td>2</td>
</tr>
<tr>
<td>ARTICLE 3</td>
<td>MEMBERSHIP AND SUBSCRIPTION NO. 8 TO 21</td>
<td>5</td>
</tr>
<tr>
<td>ARTICLE 4</td>
<td>LICENCE TO PRACTICE NO. 22 – 28</td>
<td>7</td>
</tr>
<tr>
<td>ARTICLE 5</td>
<td>GOVERNING COUNCIL OF THE INSTITUTE NO. 29 - 33</td>
<td>8</td>
</tr>
<tr>
<td>ARTICLE 6</td>
<td>STUDENTS NO. 34 – 39</td>
<td>9</td>
</tr>
<tr>
<td>ARTICLE 7</td>
<td>FINANCES NO. 40 - 46</td>
<td>12</td>
</tr>
<tr>
<td>ARTICLE 8</td>
<td>PROFESSIONAL STANDARDS NO. 47 – 51</td>
<td>13</td>
</tr>
<tr>
<td>ARTICLE 9</td>
<td>GENERAL NO. 52 – 71</td>
<td>16</td>
</tr>
<tr>
<td>ARTICLE 10</td>
<td>ELECTIONS NO. 72 – 83</td>
<td>23</td>
</tr>
</tbody>
</table>
**Article 1: INTRODUCTION**

| P.O. Box 3213 Kigali; Tel. +250784103930; 1st Floor, Prester Building, Kacyiru, Opposite Top Tower Hotel; Email: info@icparwanda.com www.icparwanda.com |

| Powers to Make bi-Laws | 1. The Institute may from time to time, by resolution passed by a 2/3 majority of the members present and voting (in person or by proxy) at a meeting specifically convened for the purpose in the ordinary way establish bi-Laws of iCPAR regulating the affairs of the Institute as it deems fit and from time to time rescind or vary any such Bi-Laws and make others in their to replace them but so that the Bi-Laws shall not in any respect be inconsistent with the express or implied provisions of the Law and in particular article 81 of the accountants Law. |
| Commencement of By-Laws | 2. These Bi-Laws of the Institute shall take effect on the date the same have been passed by members at a General Assembly meeting duly convened as per the provisions of the Law. |
| Meaning of Words Used in By-Laws | 3. Words in these Bi-Laws have the same meaning as in the Law, and references herein to Associates, members, fellows, and meetings etc., shall, unless the contrary intention appears, be construed as having reference to Associates, members, fellows, and meetings respectively of the Institute. The Bi Laws will become effective after the entire document has been approved by the General Assembly meeting. |
| | 4. “The /Law” means ‘The Law establishing the Institute of Certified Public Accountants of Rwanda: Law, Number 11 of 06/05/2008’ |

| Article 2: ORGANIZATION OF THE INSTITUTE |

| Bi-Laws | 5. The Secretary General shall be responsible to the Council for all executive functions of the Institute. The Secretary General of the Institute shall participate in meetings of the General Assembly and shall be the rapporteur of such meetings, but shall not vote on any of its decisions. |
| | 6. All official communication from the Institute to the members shall be sent by the Secretary General or a person designated by the secretary General and such communication will be sent to the address of the members as appearing in the records of the Institute or in such other manner as the Council directs. Any such correspondence mailed to the member shall be deemed to have been duly served |
seventy-two hours after the time of mailing the same.

7. Subject to the specific provisions in the Law governing the establishment and operation of the Technical Commissions on Inspection, Disciplinary and Professional Accountants Curricula, Education and Examinations, the provisions under this heading shall apply to all the Technical Commissions.

i. The Governing Council may appoint Technical Commissions, sub-commissions, steering committees or any other committees or workgroups and may prescribe their duties, powers, responsibilities and procedures in the manner it deems fit.

ii. Save as otherwise expressly authorized, any decision or powers exercised by the Commissions or committees shall not be binding on the Governing Council.

Committee Members

iii. Appointments to or removal from the membership of the additional commissions or committees shall be approved by the Governing Council.

iv. Each Commission or Committee shall consist of not less than 4 or more than 10 members excluding the ex-officio members.

v. Committees may with the approval of Council co-opt additional members to hold office for a period not exceeding one year.

Convenors of Committees

vi. Each Commission or Committee shall be presided over by an official to be known as the “Chairman” or “Convenor” who will be appointed in accordance with the Law or may be appointed by the Governing Council.

vii. The Secretary of the Permanent Secretariat or their representative shall be ex-officio members of all the committees.

Duration of and Exclusion from Membership

viii. Members of each commission or committee shall retire or be removed from commission membership in accordance with the provisions of the Law.

ix. Absence from the three consecutive meetings without good cause or notice shall render the member liable to exclusion from membership.
Quorum x. The quorum for a meeting will be as provided in the Law.

Frequency of Meetings xi. Commissions or Committees shall hold meetings at least once in three months or at such times as the Convenor may decide.

Terms of Reference xii. The terms of reference of each Commission or committee shall be as prescribed by the Law as well as directed by the Council consistent with the specific responsibilities of the commission.

xiii. The Governing Council shall have power to assign additional duties to Commissions/committees.

Procedure Matters xiv. If the Convenor is not present at a Commission or committee meeting then the members present shall elect a person amongst them to preside over the meeting.

xv. Resolutions arising at a meeting shall be passed by a majority of the members present by mutual consensus or voting.

xvi. In case of equality of votes, the Convenor or the member presiding will have a casting vote.

xvii. The Secretary shall cause minutes to be kept of all the proceedings at meetings.

Council Commissions, Committees, Service and Benefits xviii. Council, Commissions/Committees of the Institute will not receive cash benefits (allowances) until the Institute’s cash flows improve and after the General Assembly reverses the resolution made in February 2011 to suspend payment of any cash benefits to holders of these positions.

xix. Council members will attend all iCPAR seminars without paying seminar fees. The Official Council representatives at the residential seminar will have the accommodation and transport costs covered too. iCPAR members serving as Commissioners /committee members will get 50% discount (on seminar fee) for all seminars organized by iCPAR. Non iCPAR members on commissions will get 100% discount on seminar fee and will get a token for them in the form of a cash incentive, to be determined by the Governing Council, payable for each meeting attended. Council and Commissioners will get CPD hours for meetings attended ranging from 1 to 2 hours per meeting as may be appropriate.
Council will set a maximum limit of hours to be earned in this manner to ensure meetings are not a substitute for attending seminars but these shall not be more than 50% of the required CPD hours.

**Article 3: MEMBERSHIP AND SUBSCRIPTIONS**

<table>
<thead>
<tr>
<th>Requirement</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>8. Entry requirements</td>
<td>All applicants for iCPAR membership will be required to have met all the admission requirements.</td>
</tr>
<tr>
<td>9. Membership</td>
<td>No one shall call themselves a Certified Public Accountant (CPA-R) or Certified Accounting Technician (CAT-R) unless they are registered as member(s) of iCPAR. Violation of this provision will lead to prosecution under the penal code as per article 79 of the accountants’ Law.</td>
</tr>
<tr>
<td>10. Entrance Fees and Subscriptions</td>
<td>Each person shall at the point of application for registration under Article 65 of The Law remit to the Institute such entrance fees and subscriptions as the Governing Council may determine from time to time for the various categories of membership. No one shall be admitted to membership before paying the requisite fee.</td>
</tr>
<tr>
<td>11. Annual Subscriptions</td>
<td>Annual subscriptions shall become due and payable on the first day of January in each year from all members on the register of the Institute on the preceding 31st Day of December.</td>
</tr>
<tr>
<td>12. Scales of Annual Subscriptions</td>
<td>Each member on the register shall pay the annual subscription applicable to him on the first day of January of each year and such additional subscription as may be due by reason of a member changing his subscription category during the year.</td>
</tr>
<tr>
<td>13. Cancellation of Registration</td>
<td>Where a person is registered after the last day of June in any year, he shall pay pro rata of the subscription applicable in that year. And the outstanding fees will be used to offset fees in the following year.</td>
</tr>
</tbody>
</table>
| 14. Where any entrance fees, subscriptions or other appropriate dues remain unpaid after three months from the end of the iCPAR financial period, the member in default will be liable for exclusion from the good standing membership of the Institute in accordance with Article 65 of the Law unless an agreeable payment schedule is entered into with the Institute. Failure to honor such agreed upon payment schedule will cause the member to be liable to immediate exclusion from good standing membership at the expiry of the financial period in consideration. A separate listing of such individuals in bad standing will be maintained. The agreed...
schedule will thus have a limit of up to the end of the year for which the subscriptions are due. To be reinstated after being struck of the membership, the following procedure will be observed:

a. Clear the arrears
b. Pay re registration/reinstatement fee equivalent to normal joining/registration fee.

15. Any member whose subscription remains unpaid after the due date shall be deprived of his rights of voting, proposing or seconding candidates for, and of being appointed or elected to, any office of the Institute.

16. The Council may remit all or a part of the subscription due from any member in consideration of any hardship circumstance suffered or experienced by such member. For the purposes of this provision, the following are the circumstances that will qualify as hardship: Retirement by the Member where such member attains the age of 70 and/or illness necessitating hospitalization for a continuous duration exceeding six months.

17. Each member shall be entitled to receive a certificate of membership of the Institute. Certificates of membership shall remain the property of the Institute and shall be returned to the Secretary of the Institute upon suspension or termination of membership of the member concerned.

18. It shall be the duty of each member to inform the Secretary General of any change of address as soon as it occurs. It shall further be the duty of each member to supply the Governing Council with any information which may be required for the purpose of carrying out the provisions of the Accountants Law or these Bi-Laws.

19. The Institute shall not be responsible for any loss occurring due to failure by any member to supply the information referred to in Bi-Law 19.

20. Any member may tender his resignation from membership by sending a notice in writing to the Secretary. The Governing Council may make separate guidelines for ion on resignations of members not in good standing or against whom disciplinary proceedings or investigations are pending.

21. An up-to date list of members of the Institute, together with such other Bi-Laws,
Members guidelines and Regulations concerning the Institute as the Governing Council may deem necessary, shall be maintained at the Office of the Institute and shall be posted on the Institute’s official website, from where members can access the information, free of charge.

Article 4: LICENCE TO PRACTICE

22. The Governing Council shall issue annual licenses to members in public practice of accountancy in Rwanda or who have applied to practice as long as they meet the requirements of Article 68 of the Law and are in good standing which will be determined by the Governing Council. For applicants that are not citizens of Rwanda, the following shall be required in addition to the requirement under Article 58 (2):

i. A person applying for iCPAR practice certificate must provide evidence of practical audit experience (recommendation letter) as required by Article 68 of the Law. The recommendation letter should be given by former immediate supervisor who must him/herself be a holder of a valid practice certificate of iCPAR or of another accounting body that is a member of IFAC. If at the time of applying for iCPAR practice certificate one is a non-resident but a member of EAC Institutes of Accountants (EACIA), then in addition to the foregoing he/she must provide a certificate of practice issued by a competent authority (Accounting body of EACIA in the country of former residence. In all cases, the applicant must be a member of iCPAR and a resident as shall be defined by the income tax Law from time to time.

ii. For purposes of approving Practical audit experience referred in (i) above, the Governing Council shall consider relevant practical experience to be two years during the most recent four years from the date of application to ensure that in line with protection of public interest, the applicants are up to date with latest developments in the audit profession. Any applicant with past experience dating more than four years earlier from the date of application will be required to refresh in practice for at least one year under a competent supervisor who is a holder of a practice certificate.

iii. Deadline for receiving renewal forms for iCPAR practice certificates is 1st December of each year and practice certificates for the following year shall be issued by 15th of December of the preceding year. Evidence will be required showing that the applicant has achieved minimum CPD hours set by the Institute consistent with
IFAC guidelines.

iv. Members in Practice shall lose their certificates if they are found not to be residents as defined in the income tax Law. Their admission as PC holders will also be subject to this Provision.

v. Having a registered place of business shall be a necessary precondition for one to be issued with a practicing certificate.

23. iCPAR shall each year not later than 31st December approve and publish names of accounting firms engaged in public practice of accountancy in Rwanda in widely read Rwanda newspapers and on the Institute website.

24. In subsequent years no approval of a firm name engaged in public practice of accountancy in Rwanda shall be required unless the firm name has changed in the course of the year.

25. The council, in its discretion, may authorize a firm to practice under a name which is consistent with the rules of professional conduct.

26. iCPAR to maintain a record of all registered auditors. Those who are registered and are dormant shall notify the Institute. Such individuals are not eligible to sign off accounts and their licenses shall be dormant during the period of dormancy. Members to be required to declare their status-active or intend to be in-active/dormant for each year of PC license renewal.

Full Time Employed Applicants 27. An applicant for PC in full time employment must associate or partner in business at least with one fulltime practitioner holding the iCPAR PC.

Practice by Foreign Accountancy Qualification (FAQ) Holders 28. One must have sat and passed professional accountancy examinations to be considered for admission into iCPAR. Other than as provided in the law for holders of Certified Public Accountant or Chartered Accountant qualifications, all foreign qualifications that lack, auditing, company law, financial accounting and taxation shall be examined for the purpose of issuing pricing certificates. Those who wish to practice due to the limitations of their qualification shall first sit and pass the required papers. It is effective immediately after iCPAR Accountancy Qualification Program is approved and rolled out.

Article 5: GOVERNING COUNCIL OF THE INSTITUTE

Governing Council of 29. Council will comprise at most a third of its elected membership as non citizens of Rwanda. The President and Vice President will be citizens of Rwanda. At
Institute

least a third of members of the elected members shall represent either gender (Male or Female).

30. The term of Office for a Council Member is deemed to have been served when one is elected and ends when one serves for at least six months. An exit from Council within six months or less since date of election to office shall be accompanied by justifiable grounds for example relocation to a new work station abroad; serious sickness among other or as Council may determine from time to time.

The council should get satisfied that the reasons advanced by any Council member who resigned were justified before seeking re-election.

31. Members of the Governing Council of the Institute shall be eligible for election for a two term of office of two (2) years.

32. Qualifications to be a member of the Governing Council shall be:-
   a. be a member of the Institute in good standing
   b. have no record of professional misconduct

Procedure

Matters

33. i. The President or Vice President will be responsible for calling of meetings and guiding the proceedings of the meetings and shall have a casting vote in the event of a tie.

ii. If the President or Vice President are not present at a Governing Council meeting then the members present shall elect a person amongst them to preside over the meeting.

iii. Governing Council members and the Secretary only, will attend meetings, and no other person without the express authority of the President shall be present at such meetings.

iv. Resolutions arising at a meeting shall be passed by a majority of the members present and voting.

v. In case of equality of votes, the President or Vice President or the member presiding will have a casting vote.

vi. The Secretary shall cause minutes to be kept of all the proceedings at meetings.

Article 6. STUDENTS

34. The Professional Accountants Curriculum, Professional Education and Examinations Commission shall register students undertaking iCPAR Qualification Programs.

35. Requirements for registration as a student
(i) Any person who is recommended as being of good moral character by;

- a partner or shareholder or the sole practice of a practice office, or
- a member of the Institute who has responsibility for the training and supervision of the person in an organization that has been approved for the training of students and who for the purpose of securing practical experience is employed to perform the duties of a student in such office may apply to be registered or re-registered as a student.
- Subject to clause (iii) hereof, every such applicant shall satisfy the Council that he or she is of good moral character and has fulfilled the educational requirements of the Institute for registration as a student and shall furnish such documentation in respect thereof as the Council may require.
- Notwithstanding the general provisions of these bi Laws regarding registration, an applicant may apply to be registered as a student on a conditional basis and the Council may accept accounting experience secured by any such applicant while so registered as meeting in whole or in part the practical experience requirements of the Institute, provided such applicant produces satisfactory evidence as follows:
  - that he or she is enrolled in a program of combined academic studies and practical experience approved by the Council and leading to a degree at a degree granting institution of higher education; or
  - that he or she is enrolled in studies leading to a degree at a degree granting institution of higher education and concurrently is employed on a full-time basis in an office approved for the training of students.

(ii) Every application for registration shall be accompanied by:

- a declaration of intention to qualify for admission to membership in the Institute and to apply therefore,
- an undertaking to comply with the requirements of the Council, as prescribed from time to time, in all matters relating to studies, practical experience and professional conduct,
- an agreement with the Institute that the bi laws, rules and regulations will govern the relations between the applicant and the Institute.

36. Educational requirements

i. Every student shall enter upon and pursue the course of study prescribed for him or her by the Council.

ii. Every student shall complete the requirements prescribed in his or her case by the Council before being permitted to write examinations.
37. Examinations
   i. The Council shall hold examinations in each year at places within Rwanda and at such other places as it may be in its absolute discretion to decide.
   ii. The Council may adopt in its absolute discretion from time to time a syllabus of examinations.
   iii. Advance notice of the times and places of examinations shall be sent to students.

38. The Council may prescribe by regulation
   a. the circumstances under which a student may continue to be registered as a student
   b. the circumstances under which a student who ceases to be a resident of Rwanda before completing the prescribed practical experience requirement may continue to be registered as a student, and

39. Suspension of registration following conviction of an offence
   • The registration of a student shall be suspended immediately upon the receipt by the disciplinary commission of a notice of conviction where a court convicts the student of an offence specified by the Law as a disqualification from registration as a member of the Institute, provided that the suspended student may, on notice to the Governing Council, apply to have the suspension removed if sufficient period has lapsed since the conviction.
   • A student whose registration is suspended pursuant to clause (1) of this bi-law shall not, during the period of suspension, be eligible to complete any Institute courses of instruction, write any Institute examination or receive credit towards fulfillment of the Institute’s practical experience requirements for any experience completed during the period of suspension.
   • Notwithstanding the provisions of clause (2) of this bi law, a student for whom the suspension of registration has been removed as a result of lapse of time, may apply to the examination Commission to receive credit towards fulfillment of the Institute’s prescribed practical experience requirement for experience completed during the period of suspension.
**Article 7. FINANCES**

**Receipts and payments:**

40. All monies received by the Institute shall be paid into the bank account of the Institute. The Council shall from time to time authorize all expenditures for and on behalf of the Institute. Membership and Practice subscriptions shall be accounted for and reported on a cash basis (Payment of fee is a prerequisite for membership).

**Investment and Employment of Funds:**

41. The council shall have full powers to invest the surplus of the Institute in any manner it deems fit and in the best interests of the Institute.

**Borrowing:**

42. The Council may from time to time borrow money for the purpose of the Institute and may pay interest and other finance charges out of the funds of the Institute.

**Reporting Framework**

43. iCPAR financial statements will be prepared on the basis of the International Financial Reporting Standards (IFRS) framework. The accounting period of the Institute is the calendar year beginning 1st January and ending 31st December of each year.

**Audited Accounts:**

44. Audited Accounts, namely an Income and Expenditure Account for each financial year and Balance Sheet as at the end of that year shall be laid by the Council before the members at the annual general meeting. The date of the said Balance Sheet shall not be more than six (3) months earlier than the date of such meeting. The Audited Accounts may be sent or otherwise made available by electronic means and not necessarily by post. The Institute shall send the audited accounts electronically to members electronic mail address as availed to the Institute and shall not be bound to send to members whose address is not necessarily by post. The Institute shall send the audited accounts electronically to members electronic mail address as availed to the Institute and shall not be bound to send to members whose address is not necessarily by post.
known. The Institute may also avail the Audited Accounts to all persons entitled thereto by publishing them on the Institute’s official website and drawing attention to the website on which the Audited Accounts in full may be read, and the address to which requests for a printed copy may be submitted. Upon such publication, the Accounts shall be deemed to have been sent to every Member to receive a copy of the Audited Accounts.

**Appointment of Auditor**

45. The Governing Council Shall advertise or solicit for the vacancies of the office of external auditor, scrutinize applications and present the most appropriate to the General Assembly for approval.

**Banking deposits – Investments – Authorized signatures**

46. All cheques, other than those drawn on any imprest bank account authorized by resolution of the Council, shall be signed by any officers mandated for this purpose by the Council.

### Article 8. PROFESSIONAL STANDARDS

**Professional ethics and standards:**

47. In order to promote acceptable standards of professional competence and practice amongst members of the Institute, the Council may issue and the members shall accept standards of practice in the accounting profession and guidelines on ethical behavior. For purposes of enforcing discipline, the provisions of the code of ethics and related guidelines shall be an addendum to Article 79 (offences) of the Law.

**Continuing professional education**

48. In order to maintain and improve technical skills and abilities amongst members of the Institute, the Council may issue and the members shall observe regulations concerning Continuing Professional Development (CPD). Members are required to observe the following regarding the Continuing Professional Education:

i. Members of the Institute shall be required to, at the end of each year, furnish the Institute with information on their Continuing Professional Development activities for each year, not later than three months after the end of that year. CPD hours shall be assessed on a three year rolling basis as per the IFAC Education standard no. 7 (CPD). A total of 120 hours (60 structured and 60 unstructured) shall at a minimum be accumulated over the three year period effective 1st January 2011.

ii. In the event that the member has failed to comply with the laid down
regulations concerning Continuing Professional Development requirements, existing at the time, they shall be required to ensure such compliance is achieved in the ensuing calendar year.

iii. Members of the Institute who are classified as Retired Members, as may be defined from time to time, but continue to practice as auditors shall for the purposes of this provision not be considered as members in retirement.

iv. All members of the Institute irrespective of category of membership must attain the Minimum Continuous Professional Development hours set by the Governing Council.

v. A member who fails to comply with these provisions shall be deemed guilty of Professional Misconduct as prescribed by the code of ethics and Accountants Law No. 11/2008 in article 43 and shall be liable to disciplinary ion.

Quality review 49. In order to maintain and improve professional skills and abilities amongst practice members of the institute, the Governing Council will issue and members shall observe regulations concerning Audit Quality Review.

Pricing firm name 50. The practice firm’s name must not include any name other that any of the following:

- The names of existing partner or partners.
- The names of former partner or partners.
- The names of the existing or former partners of a firm with which a member (s) becomes associated
- Abbreviations of the names of the existing or former partner or partners.
- Any other name that may be approved by the Governing Council.

Designation & Firm Management 51. i. Members in practice shall describe their firms as ‘Certified Public Accountants’ or ‘Certified Public Accountants of Rwanda’. No single practice shall describe his/her firm in plural

ii. Members in practice shall sign on their assurance engagements in their own names on behalf of their firm whether they are sole proprietorships or partnerships. They may however sign using the name of the firm provided the name of the person signing is indicated in a prominent place below the signature.

iii. While it is recognized that liability for losses by clients is borne by all partners jointly and severally, the Institute shall commence disciplinary
proceeding against members for professional misconduct as individual unless where all partners are involved in which case disciplinary action shall be taken on the entire firm.

iv. Members who are in practice and are suspended pursuant to a disciplinary process under the Law shall hand over the activities of the firm to an interim manager approved by the Institute for the period of suspension in the case of sole practices or to the other partners where there is more than one partner.

v. Members of the Institute in public practice of accountancy shall be required to furnish the Institute with information on any new branches of their accounting practice that they setup. In addition, where such branches are managed by a Manager, who is not a partner of the firm, such managers shall be required to be registered members of the Institute. In such cases, the partner or partners of the firm shall be required to demonstrate to the Council that they thoroughly and properly review the work undertaken in their Branch or Branches at regular intervals and furnish written evidence of such reviews upon request by the Council.

**Article 9: GENERAL**

<table>
<thead>
<tr>
<th>Regulation</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Council interpretations</td>
<td>In addition to all its other powers, the Council may publish interpretations for the information and guidance of members, students, firms and professional corporations on matters related to the bi-laws, regulations and rules of professional conduct.</td>
</tr>
<tr>
<td>Regulations by council</td>
<td>The Council may make regulations with regard to any matter not consistent with the bi-laws or rules of professional conduct of the Institute, and in particular may make regulations pursuant to or in furtherance of the objects of the Law.</td>
</tr>
<tr>
<td>Compliance with by Laws, rules and regulations</td>
<td>All members, students, firms and professional corporations by their applications for membership or registration, or by the applications for readmission to membership or re-registration, or by their continuance of membership or registration, shall agree and be deemed to have agreed with the Institute and each of its members to the terms of the bi-laws, rules and professional conduct and regulations of the Institute and all provisions therein, including the interpretation of any by law, rule of professional conduct or regulation by the council pursuant to these bi-laws.</td>
</tr>
<tr>
<td>Compliance with professional standards to be based on IFAC Standards</td>
<td>In the absence of regulations or standards made by the governing council or the , the members of the Institute will be expected to adhere to the Standards issued by the International Federation of Accountants or its Standard setting Boards.</td>
</tr>
<tr>
<td>---</td>
<td>---</td>
</tr>
<tr>
<td>Delivery of documents by the Institute</td>
<td>Unless otherwise specifically provided in the bi-laws, any notice or document required to be given or sent to a member, student, applicant, firm or professional corporation by the Institute pursuant to the bi-laws, may be given by personal service or may be sent by ordinary mail, by fax, by courier or by electronic mail.</td>
</tr>
<tr>
<td></td>
<td>A notice or document given or sent pursuant to this clause shall be deemed to be properly addressed if addressed to the addressee at the latest mail, fax or electronic address of the addressee appearing in the records of the Institute.</td>
</tr>
<tr>
<td></td>
<td>A notice or document given or sent in accordance with this bi-law shall be deemed to be received, if given by personal service on the day it is given, and in all other cases three business days after the day it was sent, and any such notice given or sent shall be effective on the day of its deemed receipt.</td>
</tr>
<tr>
<td>Delivery of documents to the Institute</td>
<td>Unless otherwise specifically provided in the bi-laws, any notice or document required to be given or sent to the Institute by a member, student, applicant, firm or professional corporation pursuant to the bi-laws, may be given by personal service or may be sent by ordinary mail, by fax, by courier or by electronic mail, provided that anything required to be in a form prescribed by the Institute is in such form, that anything required to be signed is signed, and that anything required to be received at the Institute within a prescribed time or by a prescribed date is received within such time or by such date.</td>
</tr>
<tr>
<td>Electronic signature</td>
<td>Unless otherwise specifically provided in the bi-laws, any document permitted or required to be signed may be signed by electronic signature, so long as the means of electronic signature permits a reliable determination by the Institute that the document was created or communicated by or on behalf of the person permitted or required to sign the document.</td>
</tr>
<tr>
<td>Change in statutory references</td>
<td>59.</td>
</tr>
<tr>
<td>Change in Institute Titles or Committee names</td>
<td>60.</td>
</tr>
<tr>
<td>Execution of legal documents</td>
<td>61.</td>
</tr>
<tr>
<td></td>
<td>a.</td>
</tr>
<tr>
<td></td>
<td>•</td>
</tr>
<tr>
<td></td>
<td>•</td>
</tr>
<tr>
<td></td>
<td>b.</td>
</tr>
<tr>
<td>Professional liability insurance</td>
<td>62.</td>
</tr>
<tr>
<td></td>
<td>a.</td>
</tr>
<tr>
<td></td>
<td>b.</td>
</tr>
<tr>
<td></td>
<td>ii.</td>
</tr>
</tbody>
</table>
commencement of the practice of public accounting in Rwanda, and

- thereafter, by the date on which the annual confirmation of renewal of coverage is required to be filed with the Institute as indicated in the renewal notice sent by the Institute to the member, firm or professional corporation.

iii. A member, firm or professional corporation who has not filed by the date prescribed in clause (ii) proof of the maintenance of professional liability insurance coverage shall be required to remit a late filing fee of such amount as determined by the Council.

iv. In the event professional liability insurance coverage as required in clause (i) is not maintained, or satisfactory proof of such coverage is not provided to the Institute, then

a. in the case of a firm engaged in the practice of public accounting in Rwanda, the rights and privileges of membership in the Institute of the partners of the firm shall be suspended;

b. in the case of a professional corporation practice public accounting in Rwanda, the rights and privileges of the sole shareholder or each officer and director of the professional corporation shall be suspended;

c. in the case of a member engaged in the practice of public accounting in Rwanda as a sole proprietor or a partner of a non-member public accountant, the rights and privileges of membership in the Institute of the member shall be suspended.

v. A person whose rights and privileges of membership in the Institute have been suspended pursuant to clause (iv) shall be reinstated to membership in good standing effective the date upon which satisfactory proof of the required coverage, together with the reinstatement fee and the late filing fee prescribed by the Council, are received by the Institute.

vi. Subject to clause (v), in the event a person whose rights and privileges of membership in the Institute have been suspended pursuant to clause (iv) remains suspended for a period of thirty (30) days, that person's membership in the Institute shall be revoked.

vii. A person whose membership has been revoked pursuant to clause (6) may apply to be readmitted to membership in the Institute upon;

a. making a written application in the prescribed form;

b. filing the declaration required.
c. providing satisfactory proof of the required coverage;
d. remitting the reinstatement fee required pursuant to clause (5); and
e. remitting the readmission fee prescribed by the Council.

viii. Notwithstanding clause (6), where:
- a member's Pricing unit is the subject of a practice inspection; or
- a member is the subject of an investigation or a charge made by the professional conduct committee; or
- a member has not fully complied with an order of the discipline committee or the appeal committee, his or her membership shall not be revoked pursuant to clause (6) until the practice inspection or professional conduct committee investigation has been completed, or the final disposition of the charge has been made, or the member has fully complied with the discipline or appeal committee order, as the case may be.

### Mandatory Continuing Professional Development (MCPD)

Mandatory continuing professional development requirements will be defined from time to time by the Governing Council. In addition, the Governing Council has authority to:

i. prescribe a form of compliance declaration, plan of action, waiver request, or other forms or documents to be filed by members;

ii. require a member to produce such verification of the contents of the member’s compliance declaration as the committee deems necessary including, but not limited to, confirmation of verifiable and unverifiable continuing professional development undertaken by a member;

iii. review and make a determination based upon written submissions from a member, whether the member has complied with the requirements of this bi-law, including but not limited to matters relating to the adequacy, completeness or accuracy of any compliance declaration or other form or document submitted by a member;

iv. make recommendations to the Council regarding continuing professional development policies and procedures;

v. consider and decide any request by a member for a review of a decision of the registrar in regard to a request for exemption from the applicability of this bi-law or a request for a waiver, reduction or other special consideration as a result of a leave from the workforce due to maternity, parenting, family care, medical circumstances,
voluntary unemployment, involuntary unemployment or other circumstances, in keeping with this bi-law, applicable regulation, policy, procedure or guideline adopted by the Council from time to time;

vi. make a complaint to the professional conduct committee where the membership committee becomes aware that a member has not complied with the requirements of this bi-law or any other bi-law, regulation, policy or procedure approved by Council to govern continuing professional development;

vii. direct the registrar to suspend or revoke the membership of any member not in compliance with the provisions of this bi-law or any regulation or make a complaint to the professional conduct committee;

viii. receive for the record notice of the suspension or revocation of membership of members who have not complied with the requirements of this by;

ix. implement a process to audit members to ensure compliance with the requirements of this bi-law in accordance with the applicable regulation, policy or procedure, as may be approved by the Council from time to time; and

x. take steps or actions as may be necessary to give effect to the requirements of this bi-law.

64. Every member not otherwise exempt from the provisions of this bi-law shall undertake continuing professional development relevant and appropriate to the member’s work and professional responsibilities.

65. Required minimum amount of continuing professional development

The minimum amount of continuing professional development that a member who is not retired must complete, unless the member is exempt from such requirement under the provisions of this bi-law or has received a waiver or reduction as may be applicable, shall be:

a. 40 hours annually; and

b. 120 hours in every three-year reporting period.

c. At least 20 hours of the 40-hour annual requirement and at least 60 hours of the 120-hour triennial requirement shall consist of verifiable continuing professional development. The remaining hours may consist of other continuing professional development.

d. A member who is retired shall be eligible for exemption from the
66. The first three-year reporting period of the purposes of complying with this requirement to complete continuing professional development shall commence on January 1, 2012. Every three-year period thereafter shall end on December 31 and begin on January 1 in similar fashion.

67. The content of the member’s professional development activity must contribute to the member’s personal professional development and the activity shall:
   i. be quantifiable, meaning that it must be specifically identifiable and be able to be expressed in terms of a specific time requirement;
   ii. be directly related to the competencies needed to carry on the member’s employment or practice;
   iii. be relevant to the member’s current professional needs and/or long term career interests; and
   iv. contain significant intellectual or practical content.

68. “Verifiable continuing professional development” means that the learning can be objectively verified by a competent source and may include:
   a. participation in courses, conferences and seminars;
   b. organized employer-based in-house training sessions;
   c. research or study projects in areas that expand the professional knowledge of the member and that result in presentations, reports or similar documentation;
   d. research, including reading professional literature or journals for specific application in a professional role;
   e. participation and work on technical committees;
   f. published professional writing or academic work;
   g. writing technical articles, papers or books;
   h. teaching a course or a continuing professional development session in an area that is relevant to a professional role;
   i. participation as a speaker in conferences, briefing sessions or discussion groups;
   j. formal study such as leading to a degree or diploma;
   k. pre-professional re-examination or formal testing;
   l. self study involving successful completion of an examination or leading to a designation.
   m. The member must retain evidence satisfactory to the Institute that the content and completion of the activities meet the criteria of this
definition and produce such evidence as required from time to time.

Unverifiable continuing professional development”

69. “Unverifiable continuing professional development” means independent and informal learning activities and may include:

i. On-the-job training for new software, systems, procedures or techniques for application in a professional role;

ii. self study that does not involve an examination or other objective certification of completion, such as conference reference material or self study by electronic media or device;

iii. casual reading of professional journals or magazines that is not part of research for a specific application in a professional role.

iv. The member must retain evidence satisfactory to the Institute that the content and completion of the activities meet the criteria of this definition and produce such evidence as required from time to time.

Filing compliance declaration and other documents

70. Every member subject to the continuing professional development requirements shall submit annually on or before the due date prescribed in the notice sent by the Institute, a completed compliance declaration in the prescribed form attesting that the requirements have been met, not met, or that the member is not required to undertake continuing professional development.

71. Where a member files a compliance declaration indicating therein that the member did not complete the required continuing professional development, the member shall:

i. file with the Secretariat within 14 days of filing the compliance declaration, a completed plan of action in the prescribed form, detailing how the member intends to complete the required continuing professional development; or

ii. file with the Secretariat within 14 days of filing the compliance declaration, a request in the prescribed form, for an exemption, reduction or other special consideration, from the prescribed professional development requirements of this bi-law and any additional information as may be required to support such request in accordance with the applicable regulation, policy or procedure approved by the Council from time to time.
Article 10: ELECTIONS

72. In accordance with provisions of the iCPAR Law, a President, Vice-President and Governing Council members will be elected after every two years by the members to serve for the ensuing 2 years. Technical Commission members shall be elected in accordance with the provisions of the law.

73. All nominations for elections must be completed on the official nomination form which will be obtained from the Institute’s office, website or by written request to P. O. Box 3213 Kigali within the stipulated deadline.

The Governing Council shall appoint a returning officer.

74. The nomination paper must be signed by the nominator who is a member of iCPAR indicating his/her preferred candidate for the available vacancies. The nomination form shall also have the seconders name who must also be a member of the Institute, and both must have paid their subscription for the current year. Duly completed nomination papers must reach the Institute’s office not later than the time stipulated by the Governing Council.

75. Every nominee shall be required to provide brief details of themselves which shall be provided in a format to be decided by the Governing Council.

76. Only eligible members of the Institute shall vote at iCPAR elections.

77. Duly completed nomination papers must reach the Institute’s registered office not later than the time stipulated by the Council.

78. Any nomination paper not completed in accordance with the rules and procedures laid down herein will be declared null and void.

79. All nominations for the council vacancies will be presented for approval by Council at a Council Meeting and names and details of persons validly nominated will be dispatched to members.

80. The Governing Council shall prepare elections and vote counting rules that will be consistent with the law.

81. Where the number of vacancies on the Council is equal to the number of candidates validly nominated, the Returning Officer shall declare that no elections for the position(s) will be held and shall present the results for
elections for the position(s) will be held and shall present the results for confirmation.

82. The form of Voting Paper shall be determined by the Council; nevertheless it shall include names of the validly nominated candidates and a space on which a vote for each candidate shall be marked.

83. The vote by each member shall be cast by placing a tick (✓) or a cross (X) in ink in the space provided for each candidate. Any other kind of mark will nullify the vote. Members may vote by proxy.

Signature & Date, on Behalf of The Governing Council by:

[Signature]

President of iCPAR, For Council

[Signature]

CEO, iCPAR